



**UNIVERSITÉ  
DE GENÈVE**

**FACULTÉ DE DROIT**

Département de droit international public  
et organisation internationale



*Africa International Legal Awareness*

## **Conference & Training**

*"Investment Promotion and Protection in the  
EAC: Trends and Prospects"*

**29 - 30 September 2016**

***DoubleTree by Hilton Hotel  
Dar-es-Salaam***





## OUR SPONSORS

---



**PAUL NGOTHO**  
Chartered Arbitrator



**Supporting Organisation**



# CONTENTS

---

	PAGE
About the Organisers.....	4
Programme Synopsis.....	6
Programme Timetable .....	8
Keynote Speaker .....	10
Speakers and Trainers .....	11
Sponsor Profiles.....	18
Registrants .....	21
Acknowledgements .....	23

# ABOUT THE ORGANISERS

---

## UNIVERSITY OF GENEVA, DEPARTMENT OF PUBLIC INTERNATIONAL LAW AND INTERNATIONAL ORGANISATION

The Department of Public International Law and International Organisation offers courses and seminars as part of the Law School, the Global Studies Institute, the Institute of International and Development Studies, Faculty of Translation and Interpretation and Institute of Environmental Sciences (ISE). The department also works with the Institute for International Law and Justice of the Faculty of Law in New York.

The department maintains close links with international organisations in Geneva and elsewhere. It organises conferences and public lectures on topical issues. Professors in the department are very often consulted as experts in different international law fields.

Many research projects are conducted by members of the department in the areas of international humanitarian law, law of international organisations, European law, environmental law and dispute settlement.

### AILA

Africa International Legal Awareness (AILA) is a non-profit organisation working to raise awareness of international economic laws and practices operating in Africa relating to public and private commercial and economic transactions as well as the resolution of disputes arising from such transactions. It does this by enhancing legal professional competence amongst African legal practitioners and by raising awareness of the existing expertise in international economic laws in African countries.

In these respects, AILA, which is authorised by the Solicitors Regulation Authority (SRA) in England and Wales as an external Continuing Professional Development (CPD) provider, organises and runs a series of training workshops and other exchanges of knowledge and provides a platform to promote recognition of African experts through our searchable online directory and our blog. The blog, which allows for knowledge sharing and awareness of African international jurisprudence, regularly features articles on topical issues and legal updates from African jurisdictions.

Our aims are to:

- promote sustainable economic development in African countries through the advancement of knowledge, education, training, professional competence and practice in international economic laws or practices relating to investment, trade and all other economic aspects of relations which regulate international transactions;
- advance the education of the public in African countries in international economic laws and practices relating to investment, trade and all other economic aspects of relations which regulate international transactions by all or any of the following means: lectures, conferences, seminars, or other similar forms of communication, practical experience schemes and similar programmes, mentoring, publications, or by commissioning research (and publishing the results of such research); and
- encourage recognition of African lawyers, arbitrators and mediators by providing them with a platform to promote their legal professional skills and specialities through our searchable online directory and to use our blog to share their knowledge and raise awareness of African jurisprudence by publishing regular articles on topical issues and legal updates from African jurisdictions.



**Prof. Makane Moïse Mbengue** is Associate Professor of International Law at the Faculty of Law of the University of Geneva. Prof. Mbengue is also a Visiting Professor at Sciences Po Paris (School of Law). He holds a Ph.D. in Public International Law from the University. He acts as a professor for courses in international law organized by the United Nations Office of Legal Affairs (OLA) and by the United Nations Institute for Training and Research (UNITAR). Prof. Mbengue acts as counsel in disputes before international courts and tribunals.



**Rukia Baruti** is a qualified solicitor in England & Wales with legal practice experience in litigation and international arbitration. She is founder and Managing Director at Africa International Legal Awareness (AILA), a not-for-profit organisation working to build legal professional competence and encourage recognition of existing expertise among African lawyers in international economic laws. Prior to founding AILA, Rukia practised law at SJ Berwin's International Arbitration Group in London. She also held the position of Vice-President of the London Court of International Arbitration (LCIA) Africa Users' Council. She benefits from experience in the roles of counsel, arbitrator and tribunal secretary in arbitrations conducted under various arbitration rules. She is currently completing a PhD at the University of Geneva on investment laws in Africa with a focus on the regional approach to regulating foreign investment in Southern and Eastern Africa.



**Yusra Suedi** is a teaching assistant at the Global Studies Institute (GSI), University of Geneva. She is also a Ph.D. candidate in Public International Law in the university's Law Faculty, under the supervision of Professor Makane Mbengue. Her research topic is about procedural mechanisms available to the individual at the International Court of Justice.

At the GSI, Yusra teaches a practical seminar about the United Nations that she created and established with the student association GIMUN. She trains students on speech delivery, negotiation, research and writing, amongst other diplomacy skills. Yusra also assists in the organization of the annual International Law Seminar within the United Nations International Law Commission.

Yusra holds Bachelors and Masters degrees in Law from the University of Geneva, and completed the latter simultaneously with an LL.M in Public International Law from UCL & Queen Mary University.

# PROGRAMME SYNOPSIS

---

## **Date**

Thursday 29 – Friday 30 September 2016

## **Program & Description:**

This event spreads across 2 days: a conference on the morning of Thursday 29 September, and a training session on the afternoon of Thursday 29 September and all of Friday 30 September. CPD hours may be claimed.

Speakers and trainers for both events include experts in this area from top universities, law firms and governmental bodies.

## **Conference - Thursday 29 September 2016, morning**

**Time:** 9am – 12.30pm

**Venue:** DoubleTree by Hilton Hotel, Slipway Road, Dar es Salaam, Tanzania

The East African Community (EAC) is a region teeming with potential for foreign direct investment: it has a 2000km coastline, some of the best soil and climate for agriculture, exceptional resources for tourism, a mostly English-speaking workforce, political and economic stability, and a substantial domestic market combined with privileged access to several large and rich markets abroad. Although some of its member countries are performing better than others, all indications are that investment will continue to flow into the region. Indeed, the prospects are bright for the EAC. This conference, targeted at private practice and government lawyers alike, seeks to explore the opportunities, challenges, trends and prospects of investment protection and promotion in this remarkable region.

## **Training - Thursday 29 September 2016, afternoon & Friday 30 September**

**Time:** 2pm – 5.30pm (Thursday 29 September), 9.15am – 1.00pm & 2pm – 5.30pm (Friday 30 September)

**Venue:** DoubleTree by Hilton Hotel, Slipway Road, Dar es Salaam, Tanzania

What is needed to fulfil the EAC's potential as a hub for foreign direct investment is an awareness of available tools for attracting such investment. Acknowledging this need, this training session aims to introduce EAC lawyers and other stakeholders to international investment law and arbitration. In particular, it will focus on the policy objectives for the conclusion of investment treaties; scope of the treaties; substantive standards in investment treaties such as national treatment, most-favoured nation treatment and non-discrimination and how these have been interpreted by arbitral tribunals; threshold issues to overcome in bringing an investment claim such as jurisdiction and admissibility; issues arising from the arbitral practice of investment treaties and recent trends. Throughout the training, special emphasis shall be placed on the need to achieve a balance between investor protection and the need to afford host

States the space to regulate. By the end of the training, participants will have acquired an understanding and an appreciation of the limits of using investment treaties as a tool for attracting foreign direct investment.

### **Target Audience**

- Lawyers seeking Continued Legal Education Points
- State Attorneys
- Heads of Investment Promotion Agencies
- Private practice lawyers specializing in the following areas: International arbitration, Dispute resolution/litigation, Alternative Dispute resolution, Energy, Oil and Gas
- Management Companies investing in Africa
- Consultants advising on investing in Africa
- Members of relevant Government Ministries



# PROGRAMME TIMETABLE

**Thursday, 29 September 2016**

## Conference

08.15 – 09.15 Registration  
 09.15 – 09.30 Introduction/Welcome Remarks – Makane Moïse Mbengue  
*University of Geneva*  
 09.30 – 10.00 Key Note Speech – Chief Justice Mohamed Chande Othman  
 10.00 – 11.00 **Investment Promotion and Protection in the EAC: Trends**  
**Panel Chair:** Amne Suedi, *Shikana Law Group*

Challenges Facing EAC Members States in Attracting Foreign Investment  
 Anthony Kafumbe, *East African Community* (15 mins)

Dealing with Investment Arbitration Claims: Is The Tanzanian Arbitration Regime Adequate?  
 Charles Rwechungura, *CRB Africa Legal* (15 mins)

Quantification in Investment Arbitration Awards  
 Paul Ngotho, *Ngotho Property Consultants Ltd* (15 mins)

### Q&A led by Panel Chair (15 mins)

**11.00 – 11.30 Tea/Coffee Break**

11.30 – 12.30 **Investment Promotion and Protection in the EAC: Prospects**  
**Panel Chair:** Professor Adelardus Kilangi, *St. Augustine University of Tanzania*

Rethinking Investment Treaties in the EAC  
 Rukia Baruti, *University of Geneva /AILA* (15 mins)

The Next Generation of Investment Treaties: Shifting the Balance?  
 Dr. Nathalie Bernasconi-Osterwalder, *International Institute of Sustainable Development* (15 mins)

Drafting Future Investment Treaties: The Need for Effective Language  
 Makane Moïse Mbengue, *University of Geneva* (15 mins)

### Q&A led by Panel Chair (15 mins)

**12.30 – 14.00 Lunch Break**

## Training

14.00 – 15.00 Historical Objectives of Investment Treaties: Policies and Issues –  
 Tarcisio Gazzini, *University of Lausanne*

**15.00 – 15.15 Tea/Coffee Break**

15.15 – 17.30 Investment Treaty Protection Provisions: National Treatment, Most-Favoured Nation Treatment and Fair and Equitable Treatment – Mark McNeill, *Shearman and Sterling LLP*

## Friday, 30 September 2016

09.15 – 10.45	Investment Treaty Protection Provisions: Compensation for Expropriation Mark McNeill, <i>Shearman &amp; Sterling LLP</i>
10.45 – 11.00	<b>Tea/Coffee Break</b>
11.00 – 13.00	Settlement of International Investment disputes: Jurisdiction and Admissibility with practical exercise – Emilie Gonin, <i>Doughty Street Chambers</i>
13.30 – 14.00	<b>Lunch Break</b>
14:00 – 15.30	Settlement of International Investment disputes: Exhaustion of local remedies; Fork in the road; Umbrella clauses – Alexandra Meise, <i>Foley Hoag LLP</i>
15.30 – 16.30	Settlement of International Investment disputes: Under ICSID as a self-contained system – Nicolas Angelet, <i>Liedekerke Wolters Waelbroeck Kirkpatrick</i>
16.30 – 16.45	<b>Tea/Coffee Break</b>
16.45 – 17.30	Recent Trends in Investor-State Arbitrations – Athina Fouchard Papaefstratiou, <i>Lazareff Le Bars</i>

## KEYNOTE SPEAKER PROFILE

---



Mohamed Change Othman is currently Chief Justice of Tanzania. He has also served as a Justice of Appeal with the Court of Appeal of Tanzania, the country's Apex court, since 2009. Justice Othman's previous experiences include that of a Judge of the High Court; Prosecutor General of East Timor; and Chief of Prosecution of the International Criminal Tribunal for Rwanda.

Justice Othman was Head of the United Nations Independent Panel of Experts, charged with the examination of new information relating to the tragic death of the former United Nations Secretary-General Dag Hammarskjöld. He was also a member of the United Nations Human Rights Council's High-Level Commission of Inquiry into the situation in Lebanon following the Israel-Lebanon armed conflict in 2006. Finally, he was the United Nations Human Rights Council's Independent Expert on the human rights situation in Sudan (2009-2010).

## SPEAKERS AND TRAINERS

---



**Dr Adelarus Kilangi** teaches law at St. Augustine University of Tanzania (SAUT) and he is Director of the St. Augustine University of Tanzania campus in Arusha. He is also a Legal Advisor and Senior Consultant to the United Nations Economic Commission for Africa (UNECA) in respect of the African Minerals Development Centre (AMDC), and he serves also as Director of the Centre for Mineral and Petroleum Law of the St. Augustine University of Tanzania. Dr. Kilangi is also member of the Board of the Eastern African Centre for Constitutional Development (*Kituo cha Katiba*) and former member and President of the African Union Commission on International Law. Main publication areas include: general international law; investment law; regional integration law; mineral and petroleum law; and human rights law. Dr. Kilangi also serves as an Advocate of the High Court of Tanzania and is Member of the International Law Association; the Pan African Lawyers Union; the East African Law Society and the Tanganyika Law Society.



**Alexandra (Xander) Kerr Meise** is an attorney with both the International Litigation and Arbitration (ILAP) and the Corporate Social Responsibility (CSR) Practices at Foley Hoag LLP. She has significant experience in international investment and human rights disputes, particularly those related to natural resources, economic development, and transitional justice in post-conflict regions. She has represented and advised foreign governments, international corporate clients, and sovereign officials in federal district courts, federal courts of appeals, international commercial arbitrations, and investment treaty arbitrations, and has worked for prosecutors and judicial chambers in international criminal tribunals. At Foley, her ILAP practice has focused on investor-State dispute resolution and prevention, maritime boundary disputes, sovereign representation, and commercial arbitration. She has also advised governments seeking to reform their international investment laws and policies. Active in pro bono activities, in recent years she has represented asylum seekers in immigration proceedings, trained numerous government officials and practitioners on arbitral frameworks/mechanisms and strategies in international arbitration, and advised the Supreme Court of the Republic of Zambia as it developed a new clerkship

program. She is also involved in the SOAS Arbitration in Africa Conferences initiative. In addition to her private practice, Ms. Meise serves as an adjunct professor of law at Georgetown University Law Center, where she teaches International Human Rights Law.



**Amne Suedi** is the Founder and Principal at Shikana Law Group. She is an advocate who counsels foreign investors in Tanzania, international organisations, multinational companies and SMEs on legal issues pertaining to specific sectors.

Amne worked in asset and fund management as well as private equity funds for a total of five years as a legal adviser for Capital Dynamics and subsequently Pictet & Cie in Switzerland. She advised on offshore investments, fiscal law, financial and securities regulations of major financial markets and general legal considerations with regards to financing and financial products. She has acted as legal adviser to the East African Community (the “EAC”) and the World Trade Organisation (the “WTO”) and possesses a strong understanding of regional integration matters, particularly international trade as well as bilateral and multilateral negotiations.

Amne has experience in conducting high-level mediation with ministries and government agencies on behalf of her clients. She also has experience in company law and structuring businesses/ investments in Tanzania.

Amne read her Bachelor degree and Master degree in Law at the University of Geneva. She read her L.L.M. in International Trade and Financial law at University College London.



**Dr. Anthony Luyirika Kafumbe** is the Counsel to the East African Community; an inter-governmental organization with its headquarters in Arusha, Tanzania. He is also a member of the East African Legislative Assembly. Prior to that appointment he had worked as a Principal Legal Officers with the same East African Community since July 2008, was a lecturer at Makerere University in the Faculty of Law and also served as a Senior State Attorney in the Ministry of Justice in Kampala, Uganda.

His current work schedules involve legal protection of Community interests in Partner States Courts; facilitating the formulation and interpreting subsidiary laws for Organs and Institutions of the East African Community;

conducting litigation at the East African Court of Justice; and conducting legal research on international and national laws.

Hon. Dr. Anthony Luyirika Kafumbe studied at Makerere University, the Law Development Centre, University of Pretoria, University of Glasgow, University of Lund and the Eastern and Southern African Management Institute. His recent publications includes a Chapter *“Unsatisfactory Aspects of Women’s Rights to Property in Uganda and Proposals for Reform”* in *Self Determination and Women’s Rights in Muslim Societies* (Brandeis University Press, Waltham, Massachusetts, USA, 2012) Edited by Chitra Raghavan and James P. Levine.



**Athina Fouchard Papaefstratiou** is an associate at Lazareff Le Bars. She specialises in international arbitration, public international law and general contract law. She has acted as counsel, arbitrator or administrative secretary in commercial and investment arbitrations in the energy, banking and finance, mining, construction and telecommunication sectors. Her experience includes *ad hoc* as well as institutional arbitrations under the ICSID, ICC, LCIA, CRCICA and CCJA arbitration rules.

Athina holds an LL.B. (*Merits*) from the University of Athens, an LL.M. degree (*Merits*) from Queen Mary College, University of London and a master's degree (*Merits*) from the University Paris II-Assas (scholarship on the merits from the Greek Ministry of Education).

Athina is the Greek BITs reporter for the Investment Claims website of Oxford University Press. She publishes and speaks in conferences on issues of arbitration and international law. She is a member of ICC Hellas and several arbitration practitioners' associations.

She is registered with the Bar in Paris and in Athens and speaks English, French, Greek and Spanish.



**Charles Rwechungura** is an advocate and corporate law consultant in Tanzania. He has experience in banking, project finance and capital markets and has handled important assignments such as four IPOs and two cross-listing of bonds issues, one rights issue and a recent restructuring of a commercial bank. He advises numerous commercial banks in transactions and compliance matters. He acted for various international and local banks in commercial litigation, Insolvency matters. He has, since 2006 focused on the mining sector in addition to his specialty in banking, finance, capital markets,



securities and insolvencies. He has provided important assignments to the mining companies on legal opinion, joint venture agreements, transfer or assignment of mineral rights. In litigation he has acted for banks such as Bank of Baroda, Barclays Tanzania and Bank M Tanzania. In corporate matters he provided services to some of Fortune500 multinationals and their locally established companies in company formation, secretarial, opinion and agreements. He is qualified to practice in Tanzania and Zanzibar. Prior to launching CRB Attorneys (now CRB AFRICA LEGAL), he was a Partner at REX Attorneys before which he had served as Chief Legal Counsel & Secretary to the Tanzania Investment Bank (TIB).



**Emilie Gonin** is a barrister at Doughty Street Chambers. Her practice focuses on investment treaty and commercial arbitration, public international law and human rights. She has acted as counsel in investment treaty arbitrations on behalf of investors as well as States. She is also a lecturer on investment treaty arbitration at Sciences Po Paris and has provided training on investment treaty negotiation to government lawyers in Cameroun, Rwanda as well as in the UK. Prior to joining Doughty Street Chambers in September 2015, she was an associate in the international arbitration department of Allen & Overy in London. She is also a qualified French *avocate à la cour*.



**Prof. Makane Moïse Mbengue** is Associate Professor of International Law at the Faculty of Law of the University of Geneva. Prof. Mbengue is also a Visiting Professor at Sciences Po Paris (School of Law). He holds a Ph.D. in Public International Law from the University. He acts as a professor for courses in international law organized by the United Nations Office of Legal Affairs (OLA) and by the United Nations Institute for Training and Research (UNITAR). Prof. Mbengue acts as counsel in disputes before international courts and tribunals.



**Mark McNeill** is a partner in Shearman & Sterling LLP's international arbitration practice and leads the firm's arbitration team in London. A US-trained lawyer who also qualified in France, Mark has 17 years of experience advising and representing companies, States and State-owned entities in international arbitrations, both investor-State and commercial. He has acted as counsel or arbitrator in cases under the ICSID, UNCITRAL, ICC, LCIA, DIS and Swiss Arbitration Rules, with particular focus on matters involving intellectual property, technology, nuclear construction, pharmaceuticals, aviation, mining and reinsurance.

He is also a Lecturer on Investment Arbitration at the Sciences Po Law School in Paris and a regular speaker at conferences, seminars and courses in Europe, the United States, Africa and Asia. Mark McNeill previously served as an Attorney-Adviser in the Office of the Legal Adviser of the U.S. Department of State, where he represented the United States in investment arbitrations submitted under the North American Free Trade Agreement ("NAFTA").

Chambers Global notes that Mark McNeill "receives consistently positive market feedback." In particular, clients have praised his pleading skills, stating that he is "very sharp," "uses just the right tone and words" and is "very talented."



**Nathalie Bernasconi-Osterwalder**, LL.M, is a senior international lawyer and heads the Economic Law & Policy programme of the International Institute on Sustainable Development (IISD). In this role, she works with developing country governments across Africa, Asia and Latin America in relation to bilateral and regional investment treaty negotiations, investor-state contracts, model investment treaties and foreign investment laws. Ms Bernasconi has extensive legal, policy, and training experience in the area of international trade, investment, sustainable development, human rights, international environmental law and arbitration.

She previously worked as an attorney at the Center for International Environmental Law in Washington and Geneva, where she also managed the office. Earlier, she was a fellow at the International Institute of International Economic Law at Georgetown University Law Center where she worked with Professors Edith Brown Weiss and John H. Jackson. For several years Ms Bernasconi worked in Hanoi, Vietnam, for a legal reform project of the United Nations Development Programme (UNDP) and for the Australian law firm Phillips Fox. In Switzerland Ms.



Bernasconi is admitted to the Bar of Basel and has worked for the Justice Department, Berne, in the Section for International Law.



**Prof. Nicolas Angelet** is professor of international law at the Université Libre de Bruxelles where he notably lectures on international investment law. He was a visiting professor at Université Aix-Marseille, France, and Ca Foscari University of Venice, Italy. Nicolas is a member of the ICSID panel of conciliators (appointed by Belgium) and of the ICSID panel of arbitrators (appointed by Burundi).

He is a member of the Brussels Bar and a partner with Liedekerke law firm where he heads the public international law practice. He has extensive experience as counsel in investment arbitration.



**Rukia Baruti** is a qualified solicitor in England & Wales with legal practice experience in litigation and international arbitration. She is founder and Managing Director at Africa International Legal Awareness (AILA), a not-for-profit organisation working to build legal professional competence and encourage recognition of existing expertise among African lawyers in international economic laws. Prior to founding AILA, Rukia practised law at SJ Berwin's International Arbitration Group in London. She also held the position of Vice-President of the London Court of International Arbitration (LCIA) Africa Users' Council. She benefits from experience in the roles of counsel, arbitrator and tribunal secretary in arbitrations conducted under various arbitration rules. She is currently completing a PhD at the University of Geneva on investment laws in Africa with a focus on the regional approach to regulating foreign investment in Southern and Eastern Africa.



**Paul Ngotho** is a Chartered Arbitrator, Fellow of the Chartered Institute of Arbitrators (FCIArb), Chartered Surveyor (MRICS) and an Economist with over 30 years of experience in property construction, development, valuation and management in East Africa and the United Kingdom. His experience as arbitrator extends to real estate, construction, joint-ventures, shareholder agreements, employment, insurance and general commercial disputes. He is also an adjudicator and dispute board member.

He is on the panels and databases of arbitrators of the International Centre for Dispute Resolution (ICDR-AAA), LCIA, Mauritius, Stockholm, Kigali, Cairo and Uganda. He is a member of the Kenya's Public Procurement Administrative Review Board, which decides on tendering disputes. He was appointed member of the International Chamber of Commerce (ICC) Commission on Arbitration and ADR in June 2016.

His recent presentations will be published shortly under the title *Contemporary Issues in Arbitration*. His maiden conference paper, *The Bastard Provision in Kenya's Arbitration Act*, remains the most widely read and is available online in English and French. He also writes poems, 54 of which were published in 2015 under the title *Obama, A Mamma!*



**Dr. Tarcisio Gazzini** is senior researcher at the University of Lausanne (Switzerland), where is responsible for the project "Foreign Investment in Africa: Gaining Development Momentum." He is also visiting professor at the Graduate Institute of International and Development Studies in Geneva as well as the Geneva Academy of Human Rights and Humanitarian Law. He has previously taught at the University of Padua, the University of Glasgow and VU University Amsterdam. He has been a consultant for several governments on matters concerning foreign Investments and is currently a member of the International Law Association Committee on Role of International Law in Sustainable Natural Resource Management for Development and serves in the editorial boards of the *Leiden Journal of International Law* as well as for the book series published by Brill-Nijhoff on *International Investment Law*. His book on "The Interpretation of International Investment Treaties" will be published by Hart in October 2016.

# SPONSOR PROFILES

---



## FIRM OVERVIEW

**CRB AFRICA LEGAL** (“the firm” or “CRB”), founded in February 2009 as a solo practice originally under the name CRB ATTORNEYS, has steadily developed to win a place among the top ranking reputable providers of corporate legal services in Tanzania.

Within a year of commencing business the firm has been annually profiled in the prestigious IFLR 1000 (the Guide to the World’s Leading Financial Law Firms). Chambers Global (the World’s Leading Lawyers for Business) ([www.chambersandpartners.com](http://www.chambersandpartners.com)).

The firm is duly registered as a partnership under the laws of Tanzania and has a USD 2 million professional indemnity cover from a reputable insurer, Icea Lion Tanzania Insurance Company Limited.

**THE TEAM:** As of October 2012, the firm is made up of a formidable team of thirteen hard working professionals, including three Senior Partners, a Junior Partner, five Associates and three Legal Officers. Out of these, seven are duly admitted practicing Advocates. The Partners are Charles R.B. Rwechungura, Cyril John Pasha, Abdul Qaubid Abdallah and Octavian Mushukuma.

**INTERNATIONAL LINKAGES:** CRB does not have an exclusive association with any single international law firm. Rather, it consorts and works closely with a wide range of reputable international law firms including but not limited to Norton Rose, Clifford Chance, White & Case, and Addleshaw Goddard, Linklaters. This allows the firm to get a seamless exposure to its lawyers to acquire a rich diversified experience in international legal and business practices. .

**THE CLIENT BASE:** The firm’s clients include large and medium sized local and foreign mining companies, multinationals, including banks with or without corporate presence in Tanzania, insurance companies, gas exploration companies, airlines, and beverage manufacturing and trading companies.

**MAIN AREAS OF PRACTICE:** The business of the firm is organized into five portfolios, each of which is headed by a partner deputized by two associates, with a team of supporting legal officers. These portfolios are:

**Banking, Project Finance and Capital Markets,  
Insolvency, Debt Recovery and Real Estate,  
Mining, Energy & Gas and Environment.  
Incorporation of Companies, Mergers and Acquisitions, and  
Dispute Resolution, Litigation, Tax, Employment and Immigration Law.**

For more information, please visit:

[www.crbafrialegal.com](http://www.crbafrialegal.com)  
[www.whoswholegal.com](http://www.whoswholegal.com)

[www.gettingthedealthrough.com](http://www.gettingthedealthrough.com)  
[www.chamberandpartners.com](http://www.chamberandpartners.com)  
[www.iflr.com](http://www.iflr.com)

## **FIRM OVERVIEW**

Lazareff Le Bars is an international firm based in Paris specializing in dispute resolution, including international arbitration, international commercial litigation and alternative dispute resolution.

Our vision is built on the excellence of our key practice areas, which distinguish us as a specialized boutique firm.

The firm is comprised of a team of skilled lawyers, including French, Russian, American, Indian, Romanian, Greek, Japanese and British lawyers who practice both common and civil law. All our lawyers are fluent in both French and English, and many also speak other languages. The majority of our lawyers have significant prior experience in larger UK and US firms. Lazareff Le Bars thus combines the culture of a larger firm along with the individualized client service and focused attention of a smaller practice.

Our awards and accolades speak for themselves, as we are well known in the industry for our high quality ability to resolve disputes in line with our clients' interests.

Our team of highly qualified dispute resolution lawyers approaches clients' concerns creatively, while also applying rigorous legal analysis to the issues in hand. We seek to understand our clients' needs clearly, and to adapt our strategic advice and case management accordingly. We are involved in institutional and ad hoc arbitration, spanning from traditional and complex legal proceedings, institutional mediation and conciliation, to alternative dispute resolution (dispute board, expert opinions, etc.), involving private parties, states or state entities.

To this day, our professionals have been involved in over 300 ad hoc and institutional arbitration proceedings (including ICC, LCIA, ICSID, CCJA, UNCITRAL, ICDR/AAA, CEPANI, SIAC, HKIAC, DIAC, MIAC). Our lawyers have a thorough understanding of Alternative Dispute Resolution (ADR).

Over the course of several years, the team has also developed a leading practice in the area of international mediation, and confidential and diplomatic negotiations and have successfully led several mediations and conciliations.

Our debate-focused culture, coupled with our emphasis on professionalism, combine to create a collaborative working environment, which enables us to ensure that our clients receive the best possible advice in a timely and cost-effective manner.

Lazareff Le Bars' vision is built on the excellence of our key practice areas, which distinguish us as a specialized boutique firm.

## **FIRM OVERVIEW**

Shikana Law Group is an independent law firm based in Tanzania that specialises in investment and business law. Shikana Law Group advises its clients operating in Africa on cross border legal issues, in particular, within the EAC and the SADC regions.

The Firm provides a wide range of legal services and is particularly renowned for its expertise and experience in cross border legal matters. Clients include international organizations, multinational corporations, small and medium sized companies.

Shikana Law Group is comprised of a team of lawyers with an international approach and the spoken languages within the firm include Kiswahili, English and French. The culturally diverse, dynamic and highly qualified team offers specialized and personalized advice in each case.

### **What We Do**

- We work with our clients in Tanzania, East Africa and in markets around the world.
- We advise on market entry requirements.
- We navigate political and regulatory challenges.
- We drive our clients' success in global markets.
- We create strategies for our clients that maximize business and investment opportunities.
- We bring solutions that drive new growth and manage risk.
- We are your trusted guide.

### **Our Sectors**

- Mining
- Tourism & Wildlife
- Alternative Investments, Private Equity, M&A & Joint Ventures
- Media & Entertainment
- Banking & Finance
- Capital Market
- Oil & Gas
- Telecommunication & Technology

**For more information, please visit: <http://shikanalawgroup.com/>**

# REGISTRANTS

	Name	Organisation	Country
1.	ANDAMA, Amos	Kiplenge Kurgat & Co. Advocates	Tanzania
2.	BAKILANA, Eric	UTT Asset Management Plc	Tanzania
3.	BONGAM, Gilbert	Bongam & Youmbi Law Firm	Tanzania
4.	CHANA, Pindi	Tanganyika Law Society	Tanzania
5.	CHRISTOPHER, Erick	Member Law Attorneys	Tanzania
6.	DORCAS, Endu	Kariuki Muigua and Co. Advocates	Kenya
7.	ENOW, Joseph	Enow & Chesi Law Firm	Cameroon
8.	ERNEST, Esther April	CRB Africa Legal	Tanzania
9.	GATHONI, Marion	Karanja Kangiri Advocates Company	Kenya
10.	GOWA, Edward Sylvester	Ideal Chambers Advocates	Tanzania
11.	KAGASHE, Astrida	Maxim Advocates	Tanzania
12.	KAJWANG, Norah	Kenyan National Highways Authority	Kenya
13.	KAMANZI, Anna	RIC Attorneys	Tanzania
14.	KAMUGISHA, Said	Immigration Services Department	Tanzania
15.	KAMUGISHA-KAZOBA, Grace	Institute of Finance Management	Tanzania
16.	KILONGO, Mwanahamisi	Met Solution (T) LTD	Tanzania
17.	KIMEI, Madeline	Resolution Experts	Tanzania
18.	KIWANGO, Baptista	Lawbay Advocates	Tanzania
19.	LANGALANGA, Azwimphelele	South African Institute of International Affairs	South Africa
20.	LOVETT, Adam	Norton Rose Fulbright	Tanzania
21.	MAHUGI, Violet	Crystal Legal Associates	Tanzania
22.	MASAMBA, Magalie	Zanzibar Ministry of Finance and Planning (Planning Commission)	DRC
23.	MASELLE, Joyce Ernest	K&M Advocates	Tanzania
24.	MBAE, Jessica	Kenyan National Highways Authority	Kenya
25.	MBIRO, Kheri	Breakthrough Attorneys	Tanzania
26.	MCHAKI, Happiness	HWM Advocates	Tanzania
27.	MCHOMVU, Frank	Mzumbe University	Tanzania
28.	MICHAEL, Paul	Institute of Judicial Administration – Lushoto	Tanzania
29.	MINDE, Lucy Joackim	Freelance Legal consultant and Arbitrator	Tanzania
30.	MLILO, Ipyana	RAS Tanga	Tanzania
31.	MMASI, Charles	Norton Rose Fulbright	Tanzania
32.	MMBANDO, Patrick Paul	University of Dar-es-Salaam	Tanzania
33.	MOHAMED, Hussein	Self-employed	Tanzania
34.	MOSHA, Elisaria	E.J. Mosha & Co Advocates	Tanzania
35.	MUKAMI, Keith	Norton Rose Fulbright	Tanzania
36.	MUTASI, Victor	Law School of Tanzania	Tanzania
37.	MUYANJA, Jimmy	Center for Arbitration and Dispute Resolution	Tanzania
38.	MWAKASISI, Dianajulieth	Norton Rose Fulbright	Tanzania
39.	MWAKIBOLWA, Stephen	m.k. generis advocates	Tanzania
40.	MWANAKATWE, Godfrey	Ministry of Defence	Tanzania
41.	NAMUDDU, Janet	Kibeedi & Co. Advocates	Uganda

42.	NAWERA, Elias	PrimeSKy Attorneys Ltd	Tanzania
43.	NCHACHA, Bate Sammy	Cameroon Bar Association	Cameroon
44.	NELIMA, Susan	Mawalla Advocates	Uganda
45.	NGEREZA, Elius	Lawbay Advocates	Tanzania
46.	NKENJA, Patrick	Tanzania Immigration Force	Tanzania
47.	NKYA, Jonas	Jonas & Associates Law Chambers	Tanzania
48.	NG'ENO, Benjamin	Kaplan & Stratton Advocates	Kenya
49.	OJO, Christopher	Bayo Ojo & Co	Nigeria
50.	OKIRO, Mercy	Office of the Senator, Mombasa	Kenya
51.	OKOTH, Jonathan Patrick	East Africa Law Society	Kenya
52.	OMETE, Sarah	Nairobi Centre for International Arbitration	Kenya
53.	ODHIAMBO, Brian	Association of East African Law Students	Tanzania
54.	SAITEU, Baraka	Kampala International University	Tanzania
55.	SALEH, Ally	Shikana Law Group	Tanzania
56.	SHIRIMA, Castro	University of Iringa	Tanzania
57.	SHIRIMA, Winnie	Action for Justice in Society NGO	Tanzania
58.	SHIYO, Noel	CBS Law Offices	Tanzania
59.	SHUMA, Baraka	Tumaini University Makumira	Tanzania
60.	WANGWE, Phyllis	Wangwe & Co Assoc. Advocates	Tanzania



# ACKNOWLEDGMENTS

---

Amne Suedi

Gift Kweka

Khadijah Suedi

Zena Mango

Ally Saleh

Florenso Kirambata

Mariam Othman

Khamis Suedi

Faiza Salah

Sarah Mhamilawa











**UNIVERSITÉ  
DE GENÈVE**

**FACULTÉ DE DROIT**

Département de droit international public  
et organisation internationale



*Africa International Legal Awareness*



Département de droit International  
Public et Organisation Internationale  
Université de Genève  
Uni Mail  
Boulevard Du Pont D'Arve  
1205 Geneva, Switzerland  
[www.unige.ch/droit](http://www.unige.ch/droit)

Africa International Legal Awareness  
c/o Thomas Innes  
Steptoe & Johnson  
5 Aldermanbury Square  
London, EC2V 7HR  
United Kingdom  
[www.aila.org.uk](http://www.aila.org.uk)