Inclusive Leadership for Gender Equality – Senior Leaders

Leadership and management skills are critical in all aspects of science, from collaborative projects to new Departmental hires and of course the continued success of your group and your research.

With this workshop we aim at providing you with tools for this successful management, within a framework of gender equality and diversity. Indeed, realising Gender Equality in an organisation requires a joint effort – of women and men alike - based on mutually agreed values, common understanding of leadership principles and a continuous implementation process. In this interactive workshop format, we will introduce fundamental leadership principles and leadership tools that will enable the group to move forward and gradually make concrete steps towards successful science and the realisation of the Universities’ Gender Equality Policy.

The modules given by HFP consulting for each course will be from 13:30-17:00 on the dates indicated in the table below.

In addition, there will be two sessions common to both junior and senior group leaders, the first on *September 6th, where there will be a kick-off discussion from 11:30-12:30* with role models from the fundamental sciences (Prof. Susan Gasser and Prof. Alfonso Valencia) discussing their careers and leadership with relation to Equality, Diversity and Inclusion (EDI) issues; the second on September 23rd, from 13:30-14:30 will consist of a discussion session hosted by Carine Carvalho, head of the Equality Office of the UNIL where she will present the EDI principles and rules in the context of academic leaders of the UNIL.

| Inclusive Leadership for Gender Equality – Senior Leaders at UNIL |
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| **06 Sept** | 10 Sept | 14 Sept | 17 Sept | 21 Sept | 24 Sept |
| **Session I** Fundamental Principles for Professional Interactions | **Session II** Key Skills for Effective and Inclusive Communication | **Session III** Shaping the Culture of the Department | **Session IV** Building a Diverse Team | **Session V** Using Power and Sharing Responsibility | **Session VI** Leading Leaders |
| Frame Setting | Active Listening | From Vision to Action | Diversity in The Recruitment Process | Influence and Power | Leading by Example: Diversity, Equality & Inclusion |
| Navigating Senior Leadership Roles | Emotional Intelligence | Elevating Gender Equality in Institutional Culture | Mitigating Unconscious Biases | Using your Circle of Influence | Implementation and Action Plan |
| Leadership as an Inner Attitude | Non-hierarchical Communication in Hierarchical Settings | Institutional Strengths to Build On | Understanding Group Dynamics | The Power of Peer Coaching | Closing |

Time for each session: 3.5 h including a break
Working Style

- As our training philosophy is based on ‘learning by doing’, we strive for a highly inclusive and interactive learning environment in which participants actively engage in discussions and exercises.
- We will balance teaching and practical exercises in pairs or small groups.
- Case studies will support application and implementation of the course learnings.
- Each session will be moderated by a gender balanced team of two hosts, enabling a process-oriented and interactive experience which fulfills the high standards of our training courses.
- We work with up to 16 participants in each workshop using the resources of the videoconferencing platform Zoom.
- Materials produced during the workshop will be made available to participants.

Who are hfp consulting?

As a provider who exclusively focuses on training scientists, we can ensure workshops of the highest quality. We have developed and established professional development workshops for scientists at leading organizations in Europe (e.g. NBI, MRC, Crick in the UK, EMBO, BRIC and NNF in Copenhagen, VBC and IST in Vienna, BIST and PRBB in Barcelona, and SystemsX.ch network in Switzerland), the Middle East (e.g. Weizmann, Technion, Tel Aviv University), the USA (e.g. Harvard Medical School, MIT, Princeton, Cornell), Africa (supported by the Bill and Melinda Gates Foundation), and Japan. These organizations run one of the most successful training programmes for scientists and we are proud to have pioneered this together with them and that we are continually involved in these programmes on a regular basis. Please find some references and endorsements at the end of this document.

Our experience in selectively working with scientists worldwide has been highlighted in an article in Nature on Leadership in Science (https://www.nature.com/articles/d41586-018-05156-3).

Testimonials from our workshops for Senior Leaders

“Helped me to better visualize the big picture in terms of leadership and my role.”

“The course gave me tools to reflect on my leadership style and ways to improve management of others. It was highly interactive, and a great experience.”

“The active nature of the training was great - learn tools and then practice using them.”

“This course provided an effective framework for understanding leadership roles and provided effectivemeans of analyzing and understanding those roles which seem to me to be invaluable skills in almostany professional role.”

“The effort of taking this time from my daily activities was worthwhile.”