

High Potential University Leaders Identity \& Skills Training Program Gender Sensitive Leaders in Academia

## BUREAU DE L’ÉGALITÉ

## LE PLAFOND DE VERRE À L'UNIL

Personnel académique | Nombre EPT et \% d'EPT occupés par les femmes | Selon le sexe | Evolution depuis 2010



## LE TUYAU PERCÉ À L’UNIL

## Le tuyau percé à l'UNIL

Homme, 2010

## FEMMES DANS LES FONCTIONS DE DIRECTION ACADÉMIQUE



- 1 rectrice
- 1 vice-rectrice
- 0 doyenne
- 7 vice-doyennes
- $35 \%$ de cheffes de service

Les chefffe's des services centraux de la Direction | avril 2019


## PLAN D'ACTION POUR L'ÉGALITÉ DE L'UNIL 2017-2020

- 1 er objectif - Promouvoir l'accès au professorat pour les femmes
- $2^{e}$ objectif - Encourager les carrières des femmes


## PLAN D'ACTION POUR L'ÉGALITÉ DE L'UNIL 2017-2020

- $3^{e}$ objectif - Consolider l'ancrage de l'égalité dans la gouvernance
- Viser un minimum de 30\% de femmes dans les instances décisionnelles (commissions consultatives, de planification, Conseil de faculté, Conseil de l'UNIL, décanats)
- $5^{e}$ objectif - Approfondir les compétences en matière d'égalité
- Développer des formations spécifiques (en leadership, gestion finances, RH, politiques universitaires) pour les professeur•e•s et pour toutes personnes qui ont des fonctions d'encadrement en y intégrant la thématique de l'égalité
- Programme fédéral P-7 Egalité des chances et développement des hautes écoles 2017-2020
- Module B - Projets de coopération
- Leading house: Université de Zürich
- Coordinatrice UNIL: Joanne.Chassot@unil.ch / 0216926786
- Frais de participation (2'000 CHF) financés par le BEC
- Encouragement aux facultés de financer les frais de transport et de logement


# Nouvelle page "Professeures" sur le site www.unil.ch/egalite 



# H.I.T. High Potential University Leaders Identity \& Skills Training Program Gender Sensitive Leaders in Academia 

Mihaela Falub

Gender Equality and Diversity
Table of Contents

- Women and Leadership in Academia: general context
- H.I.T. Program: general information
- H.I.T. Program: agenda and registration
- Q \& A

University of
Zurich ${ }^{\text {VZH }}$
Gender Equality and Diversity

## Women and Leadership in Academia

University of
Zurich ${ }^{\text {bun }}$
Gender Equality and Diversity

## Women and Leadership in Academia

03/ 2019: just $17 \%$ of the top 200 institutions are led by women (34/200), the same number as in 2018

- The number one institution is led by a women professor (Univ. Oxford, UK)
- Sweden is second in the list of countries with the highest proportion of female leaders; three of the five Swedish institutions that make the world top 200 are led by women.
- Meanwhile one of Spain's two representatives and four of the Netherlands' 12-strong cohort have a female leader.
- Switzerland, France, the UK and Australia are the only other countries that outperform the global average on the share of universities headed by women.
- Overall, this is a decrease from 2017, when 36 (out of 200) of the top universities had female leaders
- Of the 25 countries that feature in the top 200, 14 have no female university leaders in that group.

Gender equity in science remains a distant goal - we have to take action!
https://www.timeshighereducation.com/news/progress-female-leadership-stalls-worlds-top-universities

## Women and Leadership in Academia

Top universities led by women in the THE World University Rankings top 200

| Rank | World <br> University <br> Rank 2019 | University | Country | Vice-chancellor |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 1 | University of Oxford | United Kingdom | Louise Richardson |
| 2 | 9 | Imperial College London | United Kingdom | Alice Gast |
| 3 | $=12$ | University of Pennsylvania | United States | Amy Gutmann |
| 4 | 15 | University of California, Berkeley | United States | Carol Christ |
| 5 | 19 | Cornell University | United States | Martha E. Pollack |
| 6 | 26 | London School of Economics and | United Kingdom | Minouche Shafik |
| 7 | 28 | Unitical Science | United States of Washington | Ana Mari Cauce |
| 8 | 43 | University of Wisconsin-Madison | United States | Rebecca Blank |
| 9 | $=44$ | McGill University | Canada | Suzanne Fortier |
| 10 | 53 | Brown University | United States | Christina Paxson |
| 11 | 57 | University of Manchester | United Kingdom | Nancy Rothwell |
| 12 | $=59$ | Wageningen University \& Research | Netherlands | Louise Fresco |
| 13 | 62 | University of Amsterdam | Netherlands | Geert ten Dam |
| 14 | 66 | University of Southern California | United States | Wanda Austin |


| Humboldt University of Berlin | Germany | Sabine Kunst |
| :---: | :---: | :---: |
| Erasmus University Rotterdam | Netherlands | Kristel Baele |
| Emory University | United States | Claire Sterk |
| Monash University | Australia | Margaret Gardner |
| Uppsala University | Sweden | Eva Akesson |
| University of Basel | Switzerland | Andrea Schenker-Wiki |
| University of Göttingen | Germany | Ulrike Beisiegel |
| Case Western Reserve University | United States | Barbara Sneider |
| University of Western Australia | Australia | Dawn Freshwater |
| Autonomous University of Barcelona | Spain | Margarita Arboix |
| University of Nottingham | United Kingdom | Shearer West |
| Stockholm University | Sweden | Astrid Söderbergh Widding |
| University of Cape Town | South Africa | Mamokgethi Phakeng |
| University of St Andrews | United Kingdom | Sally Mapstone |
| Vrije Universiteit Amsterdam | Netherlands | Mirjam Van Praag |
| University of Lausanne | Switzerland | Nouria Henandez |
| University of Liverpool | United Kingdom | Janet Beer |
| KTH Royal Institute of Technology | Sweden | Sigbritt Karlsson |
| University of Konstanz | Germany | Kerstin KriegIstein |
| Par | France |  |

https://www.timeshighereducation.com/student/best-universities/top-10-universities-led-women

University of
Zurich ${ }^{\text {VZH }}$
Gender Equality and Diversity

## Top leaders in academia

2019: Regarding the top institutional position, (rector, president or vice-chancellor), in the 24 countries that have women in this position, only $14.3 \%$ of the institutions are currently led by females.

The proportion of female rectors has been slowly but steadily increasing since 2014, when it was 10.5\%.

A clear improvement with respect to 2008, when it was only $5.5 \%$. Overall, 14 more countries have female vice-rectors or rectors in 2019.
https://eua.eu/resources/expert-voices/94:women-in-university-leadership-subtle-leaks-in-the-pipeline-to-the-top.html


2019 male and female rectors per country, Source: EUA data

University of
Zurich ${ }^{\text {UZH }}$
Gender Equality and Diversity

## Top leaders in academia

In 2019 the proportion of female vice-rectors or vice-presidents has reached an average of 27.8\% across the 36 countries in which women hold this position.

In 2014, the first year with available data for vicerectors, the proportion of female vice-rectors in these 36 countries was $\mathbf{2 4 . 3} \%$.

2019 European University Association (EUA) data on leadership in European universities, which covers 720 universities in 46 countries: there are no female rectors in 22 of these countries and no
 female vice-rectors in 10 countries.

[^0]University of
Zurich ${ }^{\text {VZH }}$
Gender Equality and Diversity

## Women and Leadership: Swiss universities

In Switzerland, we face a lack of women leaders in universities (e.g. heads of departments, deans and presidents).

In 2016, only $17.5 \%$ of higher education institution heads in Switzerland were women, a number even below the European Union average (20.1\%).

CH 2016: 23\% female professors
(EU- 24\%)
41\% female scientists
(EU-46\%)
44\% female PhD students (EU-48\%)
54\% female Bachelor and Master students

Frauen und Männer in der akademische Karriere in der Schweiz, Studierende und Forscher/innen, 2016

https://www.bfs.admin.ch/bfs/de/home/statistiken/katalogedatenbanken/grafiken.assetdetail.5687030.html

University of
Zurich ${ }^{\text {VLH }}$
Gender Equality and Diversity

## H.I.T. Program: general information

## H.I.T. Program

- Part of the Federal Program P-7, Equal Opportunity and university development 2017-2020, Module B, swissuniversities, https://www.swissuniversities.ch/en/organisation/projects-and-programmes/p-7/
- An exclusive leadership program to specifically train and empower female professors in Switzerland to become university leaders (e.g. deans and presidents).
- UZH: Leading House
- Program partners: all cantonal and federal Swiss universities
- H.I.T. Program: https://www.gleichstellung.uzh.ch/de/politik/kooperationsprojekte/hit_project.html



## University of <br> Zurich ${ }^{\text {VZH }}$

Gender Equality and Diversity

## H.I.T. - Program management team at the University of Zurich

The Project Management team is responsible for the operation the project.

Dr. Mihaela Falub, Program manager (since November 2018)
Dr. Christiane Löwe, Head Office for Gender Equality and Diversity
Bernhard Nievergelt, lic. phil., MPA, Managing Director CHESS, Center for Higher Education and Science Studies


University of
Zurich ${ }^{\text {U2H }}$
Gender Equality and Diversity

## H.I.T. Program: Steering and Selection Committees

## Selection Committee (12/12)

- Members from all cantonal and federal universities, program' partners
- Responsible for the recruitment process of the H.I.T. participants
- Develop guidelines, methodology and criteria for the application process
https://www.gleichstellung.uzh.ch/de/politik/kooperationsprojekte/hit_project/organization/selection_com.html


## Steering Committee (5/12)

- Members from University of Basel, University of Geneva, EPF Lausanne, ETH Zurich and University of Zurich
- Responsible for the strategic orientation of the program
- Deals with all tasks regarding the selection process, including the setting of suitable criteria to choose potential participants from partner institutions
https://www.gleichstellung.uzh.ch/de/politik/kooperationsprojekte/hit_project/organization/steering_com.html


## University of

Zurich ${ }^{\text {UZH }}$
Gender Equality and Diversity

## H.I.T. Program

- Open to female full and associate professors from all disciplines across Switzerland
- Has a 4-block structure and is focused on:
- Skills and leadership identity training (workshops)
- Networking throughout Switzerland and beyond (exchange with role models)
- Coaching with professional coaches
- Enhanced knowledge of the Gender \& Diversity in Swiss Higher Education Institutions (Gender and Diversity Projects, individual and/or in small groups)

University of
Zurich ${ }^{\text {VLH }}$
Gender Equality and Diversity

## H.I.T. Program: agenda and registration

University of
Zurich ${ }^{\text {U2H }}$
Gender Equality and Diversity

## H.I.T. Program: Kick-off

## University of Zurich, 4.9.2019

## Morning session (10h-12h): Get-together

Moderated «Icebreaker» session for H.I.T. participants
 Information about program \& exchange with the H.I.T. program management team

## Afternoon session (13h-17h) / Opening Ceremony

Welcome Address: Prof. Michael O. Hengartner, President UZH and President swissuniversities and Prof. Gabriele Siegert, Deputy President, Vice President Education and Student Affairs UZH

Keynote Lectures "Women and Leadership in Academia"
Confirmed speakers: Prof. Eileen Drew, Director Trinity Centre for Gender Equality and Leadership, Dublin and Prof. Martine Rahier, VicePresident European University Association, former Rector Univ. of Neuchatel

Panel "Women Leaders in Swiss Higher Education" with invited guests, who are women leaders in academia

University of
Zurich ${ }^{\text {U2H }}$
Gender Equality and Diversity

## Workshop 1

## Power \& Politics: Research and science Politics in CH and EU

## University House, Bern

21.10.2019, 1 day event

Welcome Address: Prof. Silvia Schroer, Vice-Rector, University of Bern

## Speakers/Trainers/ Special guests



Prof. Barbara Haering, University of Lausanne, Expert in Public Management and Policies
Prof. Martina Hirayama, State Secretary for Education, Research and Innovation
Prof. Angelika Kalt, Director Swiss National Science Foundation (to be confirmed)
Dr. Martina Weiss, Secretary General swissuniversities
H.I.T. Projects: Topics \& Working Groups

Examples: Equality and diversity at Swiss universities - perspectives from various institutions; University governance in Swiss universities

## Workshop 2 <br> Leadership Identity and Personal Influence

Lugano, 1.5 day event, 12-13.12.2019

- Workshop
- Panel «Leadership Perspectives» with guests from academia and non-academic sector
- H.I.T. Projects


## Workshop 3 <br> Core Leadership Skills in Academia

Lausanne, 1.5 day event, 6-7.2.2020


- Workshop: Core leadership skills in the academic context: self-awareness, communication, influence, negotiation, by Prof. Tomas Brage, University Lund, Sweden, http://www.fysik.lu.se/fileadmin/fysikportalen/UDIF/Brage/Eng_vaerdegrunder web_version_opt.pdf
- H.I.T. Projects


## H.I.T. Program: Closing Event

## Zurich, 2.4.2020

- Plenary lectures
- Panel discussions
- Presentation of the H.I.T. projects
- H.I.T. participants: feedback, testimonials

- H.I.T. Program: summary and outlook

University of
Zurich ${ }^{\text {VZH }}$
Gender Equality and Diversity

## H.I.T. Program: Registration

Online registration is open from 13 May 2019 until 9 June 2019
https://www.gleichstellung.uzh.ch/de/politik/kooperationsprojekte/hit_project/190429_application.html

Selection based on: CV, leadership experience, motivation and potential to become a top academic leader

- selection of the local candidates in each partner institution
- final candidates, selected by the H.I.T. program selection committee, will be notified by 1.7.2019

Registration fee: 2'000 CHF
Payment deadline: 31.7.2019

Zurich ${ }^{\text {UZH }}$
Gender Equality and Diversity
Q\& A

## THANK YOU FOR YOUR INTEREST


[^0]:    https://eua.eu/resources/expert-voices/94:women-in-university-leadership-subtle-leaks-in-the-pipeline-to-the-top.html

